Office of the President

820 Chestnut Street Jefferson City, MO 65101

Phone: (573) 681-5042 Fax: (573) 681-6074

BOARD ACTIONS

TO: Faculty, Staff and Students

FROM: Jerald Jones Woolfolk, President

DATE: June 13, 2019

SUBJECT: Action Items - Board of Curators

During its meeting on June 13, 2019 the Lincoln University Board of Curators approved the following:

- The attached Non-Academic Holiday Schedule for Fiscal Year 2019-2020. (For additional information contact Ms. Jacqueline Shipma, In-House Legal Counsel)
- 2. Tabled the Posthumous Degree Policy for additional information. (For additional information contact Dr. Alphonso Sanders, Interim Provost and Vice President for Academic Affairs)
- 3. The attached Tuition, Fees and Room and Board Increases for Academic Year 2019-2020. (For additional information contact Ms. Sandy Koetting, Vice President for Administration and Finance)
- 4. The Fiscal Year 2020 General Operating Budget totaling \$36,148,158 and the Auxiliary Budget totaling \$7,468,658. (For additional information contact Ms. Sandy Koetting, Vice President for Administration and Finance)
- 5. Extended the contract for President Jerald Jones Woolfolk for an additional three years, 2021-2024.

The next meeting of the Lincoln University Board of Curators will be held on Thursday, September 12, 2019

Non-Academic Holiday Schedule Fiscal Year 2019-2020

Holiday	Date	Day				
1. Independence Day	July 4, 2019	Thursday				
2. Labor Day	September 2, 2019	Monday				
3. Thanksgiving Holiday	November 28 & 29, 2019	Thursday & Friday				
4. Christmas Holiday	December 24, &25, 2019	Tuesday & Wednesday				
5. New Year's Holiday	December 31, 2019 & January 1, 2020	Tuesday & Wednesday				
6. Martin Luther King's Birthday (Observed)	January 20, 2020	Monday				
7. Lincoln's Birthday (Observed)	February 14, 2020	Friday				
8. Spring Recess*	March 9-13, 2020	Monday-Friday				
9. Free Day	April 10, 2020	Friday				
10. Memorial Day	May 25, 2020	Monday				

Essential services (KJLU, Physical Plant, Campus Police, and Library) are to post separate schedules so the operations are not disrupted. Copies of these schedules are to be forwarded to the Office of Human Resources Services, 101 Young Hall.

As a cost saving measure, the University will be closed from end of business Friday, December 20, 2019 through Wednesday, January 1, 2019; it will open again for regular business on Thursday, January 2, 2020. Unit heads (cabinet level administrators) will determine what personnel in their units will be needed to perform essential services during Christmas/New Year's period.

^{*}All offices will remain open during the Spring Recess with reduced staffing. Each employee is to be allotted two (2) days off during this week.





306 Young Hall • 820 Chestnut Street Jefferson City, MO 65101

Phone: (573) 681-5071

Fax: (573) 681-5072

TO:

Lincoln University Board of Curators

THROUGH:

Jerald Jones Woolfolk, Ph.D., Presiden Value

FROM:

Sandy Koetting, VP Administration and Finance

DATE:

May 30, 2019

SUBJECT:

Tuition, Fees and Room and Board Increases

Tuition and Fees – effective fall 2019

Based on the January 31, 2019 notice from Zora Mulligan, Commissioner of Higher Education and HESFA (Higher Education Student Funding Act) guidelines, Lincoln University's base tuition and fees cannot exceed \$7,316.97 for fiscal year 2020.

Base tuition is defined as tuition and fees charged to all instate undergraduate students and excludes student approved fees. Below is the calculation of base tuition and fees based on the recommendations attached.

Tuition	\$ 6,547.50
Activity Fees	\$ 150.00
Technology Fees	\$ 347.88
Building & Mtn Fees	\$ 264.32
Base Tuition	\$ 7,309.70

It should be noted that the attached memo from Commissioner Mulligan states that the change in CPI for this year was 1.9%. In fiscal year 2019, the University was allowed to increase tuition based on a 2.1% CPI increase. The University opted to add this increase as a book entry only and to not charge it to the students at that time. The proposed increases are based on the combined CPI increases but remains within the limitations set forth in the HESFA letter. These increases will now be charged to the student, subject to Board approval.

Room rates – effective fall 2019

The attached recommendation includes an increase of 3% to all room rates across all residence halls. The cost to maintain and manage the facilities increases each year,

including increases to utilities, cable, fringe benefit rates for employees, facilities maintenance and others.

Board rates – effective fall 2019

The fall and spring board rate recommendation includes a 3% increase effective fall 2019. The increase will cover the anticipated CPI increase from Sodexo for food service. The proposed increase takes the unlimited meal plan from \$1,725 to \$1,777 per semester. This rate brings the new daily rate to \$15.87 per day compared to \$15.40 per day last year.

The 5 meal plan and 3 meal plan rates will increase at varying amounts to level out the cost per meal. The meal plans for both will equate to \$6.85 per meal. Non-residential students can leverage their financial aid more effectively by enrolling in a 5 or 3 meal plan.

Room and Board rates (summer school) - effective in summer 2020

Room and board rates for summer 2019 will each increase approximately 3%. Students can select from single or double occupancy. All summer school students will be assessed the 14 meal plan.

HISTORICAL TUITION AND FEE RATES

	1		-		ī		1		
Fall or Spring, Summer		cademic Year 2017-2018		Academic Year	A	cademic Year		Dollar	Percentage
Tuition and incidental Fees (per credit hour)	 '	2017-2018	+	2018-2019		2019-2020	1 "	ncrease	increase
Blue Tiger Academy specialty rates (flat rate for 12 or hours)			L		s	2,001.00			
Undergraduate - MO Residents (Incidental Fees) Undergraduate - Non-Residents (Incidental & Tultion)	5	209.00 427.00	5	209.00 427.00		218.25 445.00	\$	9.25 18.00	4.43% 4.22%
Graduate - MO Residents (Incidental Fees)	s	291.00	5			303.50		12 50	4 30%
Graduate - Non-Residents (Incidental & Tuition)	\$	541.50	\$	541.50	\$	564.00	5	22.50	4.16%
Off Campus Rates/Course Fees (per credit hour)	_								
Fort Leonard Wood Nursing Science FLW Non-Nursing Science Undergraduate Fee	\$	293.50 225.75	S	293.50 225.75	5	293.50 225.75	S	-	0.00% 0.00%
Caruthersville - Off Campus Rate	5	225.75	\$	225.75	\$	225.75	S	•	0.00%
Off Campus - Univ does not pay faculty Dual Credit Fee	5	87.00 75.00	\$	87.00 75.00		87.00 75.00	S	:	0.00%
Havelet Fell (Carlos Deem and Deept (Mart)					Ĭ		1		0.00.0
Housing Fall/Spring - Room and Board (Meals)							1		
Double Room - Dawson, Perry, Martin Private Single Room - Dawson	\$	1,755.00 2,525.00	S	1,809.00 2,600.00		1,864.00 2,678.00	\$	55.00 78.00	3.04%
Private Double Room - Dawson, Perry, Martin	\$	2,855.00	\$	2,941.00		3,030.00		89 00	3.03%
Double Room w/Shared Bath - Anthony, Bennett, Hoard, Tull, Yates	\$	2,165.00	\$	2,230.00	\$	2,297.00	S	67.00	3.00%
Single Room w/Private Bath - Anthony, Bennett	\$	2,915.00	\$	3,002.00	S	3,092.00	5	90 00	3.00%
Single Room w/Shared Bath - Anthony, Bennett Apartment - Anthony	S	2,165.00	\$			2,678.00	\$	78.00	3.00%
Private Double w/Shared Bath - Bennett, Tull	5	3,225.00 3,185.00	\$	3,322.00 3,281.00		3,422.00	5	100 00 98 00	3.01% 2.99%
Private Double w/Private Bath - Anthony, Hoard, Yates	\$	3,060.00	\$	3,152.00	\$	3,247.00	5	95 00	3.01%
Double Room w/Shared Bath - Sherman D. Scruggs Private Double w/Shared Bath - Sherman D. Scruggs	5	2,465.00 3,225.00	\$	-,		2,615.00 3,422.00	\$	76 00 100 00	2.99% 3.01%
Single Room w/Shared Bath - Sherman D. Scruggs	\$	2,750.00	S			2,918.00		85.00	3 00%
Apartments off main campus 712 Lafayette	s	3,225.00	\$	3,322.00	l _e	3,422.00		200.00	2.040:
813 Locust	\$	3,225.00	\$					100.00	3 01% 3 01%
Unlimited Meal Plan		1.000.00		4 705 00					
5 Meal Plan (Off Campus Students, faculty, staff, and Anthony Hall residents in Apartments	\$	1,630.00	S	1,725.00	٥	1,777.00	5	52.00	3 01%
with full kitchens only)	5	525.00	\$			548.00		B 00	1.48%
3 Meal Plan (Off campus students, faculty, staff only)	\$	300.00	\$	310.00	\$	329.00	S	19 00	6 13%
Summer - Room and Board (8 week programs)									
Room - Designated Halls - double occupancy Room - Designated Halls - single occupancy	5	815.00	\$			865.00	1 '	25.00	2.98%
14 Meal Plan (summer school only)	5	902.00 773.00	\$		\$	958.00 821.00		28 00 24.00	3.01% 3.01%
Plus Tiess Academy									
Blue Tiger Academy Room - Designated Halls - double occupancy					s	537.00			
14 Meal Plan (BTA only)					\$	510.00			
Miscellaneous Fees									
Activity Fee (per credit hour) (5.00/cr hr is student imposed)	\$	10.00	\$	10.00	\$	10.00	\$		0.00%
Technology Fee (per semester) Building Maintenance Fee (per semester)	\$	173.94	\$	173.94	5	173.94	1		0.00%
Athletic Fee (per cr hr)	5	132.16 10.00	\$	132.16 10.00		132.16 10.00	\$		0.00%
Wellness Fee (student imposed) per semester	\$	75.00	5	75.00		75.00	\$	•	0.00%
Lab Fees (General) Lab Fees (Nursing)	\$	30.00 50.00	5	30.00 50.00	5	30.00 50.00	\$		0.00% 0.00%
Lab Fees (Computer Science-depending on course)	\$	25.00	\$	25.00	\$	25.00	\$		0.00%
Lab Fees (Applied Music) Lab Fees (Bowling)	5	69/cr hr 50.00	\$	69/cr hr 50.00		69/cr hr 50.00	\$	•	0.00%
Lab Fees (Golf)	s	70.00	\$	70.00		70.00	\$	-	0.00% 0.00%
Online fee (per course)	S	50.00	\$		5	50.00	s		0.00%
Course fees (Education all courses with EDU/SE/PEP/HED prefix) Course fees (Social Work SW499 and 499L)		\$10/cr hr \$10/cr hr		\$10/cr hr \$10/cr hr			S		0.00%
Course fees (Business all course with ACC, BAD, BED, ECO, MKT, and PAD prefix)		\$15/cr hr		\$15/cr hr		\$15/cr hr	\$	•	0.00%
Course fees (select Nursing courses -excludes FLW and includes surge tech) Deferred Payment Plan Fee	s	\$10/cr hr 25.00	\$	\$10/cr hr 25.00	s	\$10/cr hr 25.00	\$	•	0.00%
Graduation Fee	\$	40.00	5						0.00%
Health Insurance (International)		TBD		TBD		TBD			
Late Registration Fee (paid in advance of registration)	\$	75.00	5	75.00	\$	75.00	s		0.00%
ACT Residual testing fee			1						3.0078
ID Replacement (\$40 after the 4th replacement ID) Student Parking Permit - Fall (17.50/Spring, 8.75/Summer)	\$ \$	25.00 42.00	\$	25.00 42.00	S S	25.00 42.00	4	*	0.00%
Faculty/Staff Parking Permit fee	S	75.00	\$				\$	-	0.00% 0.00%
Reserved Parking Permit fee Transcript Fee	\$	250.00	\$	250.00	S	250.00	\$	•	0.00%
Application Fee -general	\$	10.00 20.00	\$			10.00 20.00	\$		D.00% D.00%
Application fee - graduate & international students	\$	30.00	\$	30.00	\$	30.00	\$		0.00%
Application fee for Nursing school - BSN program Senior Citizen Program (per Semester)	\$	25.00 25.00	5	25.00 25.00		25.00 25.00	S		0.00%
Credit-by-exam fee	\$	102.00	5			102.00			0.00%
					L				

IMPACT ON STUDENTS Fiscal Year 2020

		Undergradus	ate In-S	itate					
	Seme	Current ster Rates for redit hours	Sen	Proposed nester Rates predit hours		mester \$	Annual \$ increase		
Tuition/Incidental Fees	\$	3,135.00	\$	3,273.75	\$	138.75	\$	277.50	
Activity Fees (per credit hour)	\$	150.00	\$	150.00	\$	-	\$		
Bldg/Mtn Fees (per semester)	\$	132.16	\$	132.16	\$	-	\$		
Wellness Fee (per semester)	\$	75.00	\$	75.00	s	-	\$	-	
Athletic Fee (per credit hour)	\$	150.00	\$	150.00	s		\$	-	
Technology Fees (per semester)	\$	173.94	\$	173.94	\$	-	\$	-	
Total Off Campus Amount	S	3,816.10	\$	3,954.85	s	138.75	\$	277.50	
Room (Dawson, Martin or Perry)	\$	1,809.00	\$	1,864.00	\$	55.00	\$	110.00	
Board (unlimited meal plan)	\$	1,725.00	\$	1,777.00	\$	52.00	\$	104.00	
Total On Campus Amount	S	7,350.10	\$	7,595.85	\$	245.75	\$	491.50	

		Undergraduate	Out-o	f-State					
		Current ester Rates for credit hours	Ser	Proposed nester Rates credit hours		emester \$	Annual \$ increase		
Tuition/Incidental Fees	S	6,405.00	\$	6,675.00	s	270.00	s	540.00	
Activity Fees (per credit hour)	\$	150.00	S	150.00	S	-	\$		
Bldg/Mtn Fees (per semester)	\$	132.16	\$	132.16	S	-	\$	-	
Wellness Fee (per semester)	\$	75.00	\$	75.00	S	-	\$		
Athletic Fee (per credit hour)	\$	150.00	\$	150.00	S	-	\$		
Technology Fees (per semester)	_\$	173.94	\$	173.94	\$	-	\$	-	
Total Off Campus Amount	\$	7,086.10	\$	7,356.10	s	270.00	\$	540.00	
Room (Dawson, Martin or Perry)	\$	1,809.00	\$	1,864.00	\$	55.00	\$	110.00	
Board (unlimited meal plan)	\$	1,725.00	\$	1,777.00	S	52.00	s	104.00	
Total On Campus Amount	\$	10,620.10	\$	10,997.10	\$	377.00	\$	754.00	

Gra	Graduate In-State (fees based on 9 credit hours/semester)												
		Current nester Rates		roposed nester Rates		mester \$ ncrease	Annual \$ increase						
Tuition/Incidental Fees	\$	2,619.00	\$	2,731.50	\$	112.50	\$	225.00					
Activity Fees (per credit hour)	\$	90.00	S	90.00	\$	-	\$						
Bldg/Mtn Fees (per semester)	\$ 132.16		\$	132.16	S	•	\$	-					
Wellness Fee (per semester)	\$	75.00	\$	75.00	\$ -		\$						
Athletic Fee (per credit hour)	\$	90.00	S	90.00	S	-	\$						
Technology Fees (per semester)	\$	173.94	\$	173.94	S	-	S						
Total Off Campus Amount	\$	3,180.10	\$	3,292.60	\$	112.50	\$	225.00					

Gradu	ate Out-of-	State (fees bas	ed on 9	credit hours/	semeste	er)			
	Sen	Current nester Rates		Proposed nester Rates		mester \$	Annual \$ increase		
Tuition/Incidental Fees	\$	4,873.50	\$	5,076.00	\$	202.50	\$	405.00	
Activity Fees (per credit hour)	\$	90.00	\$	90.00	s	-	\$		
Bldg/Mtn Fees (per semester)	\$	132.16	\$	132.16	\$	-	\$	-	
Wellness Fee (per semester)	\$	75.00	\$	75.00	S	•	s	-	
Athletic Fee (per credit hour)	\$	90.00	s	90.00	S	-	\$		
Technology Fees (per semester)	\$	173.94	S	173.94	S	•	s	- 2	
Total Off Campus Amount	\$	5,434.60	S	5,637.10	\$	202.50	S	405.00	





306 Young Hall • 820 Chestnut Street

Jefferson City, MO 65101

Phone: (573) 681-5071 Fax: (573) 681-5072

TO:

Members, Lincoln University Board of Curators

THROUGH:

Jerald Jones Woolfolk, Ph.D., Presiden

FROM:

Sandy Koetting, VP Administration and Finance

DATE:

June 6, 2019

SUBJECT:

FY20 General and Auxiliary Operating Budgets

Please find attached the Lincoln University FY20 General and Auxiliary Operating Budget request for your review and approval. The total General and Auxiliary fund budget request are \$36,148,158 and \$7,468,658 respectively.

Your approval is requested.

FISUAL YEAR 2020 GENERAL FUND BUDGET

		FY 18 Budget		FY 18 Actuals		FY 19 Budget Request	2	FY 19 Actuals as of 4/30/19	Ві	FY 20 Jdget Request	%		DIFF in FY 20 to 19
Functional Category											1		. 2015 15
Instruction	\$	11,189,037	9	11,446,422	S	11,332,540	S	8,389,552	\$	11 350 940	240		
Research	S		S		S		-	1,047,010	\$	11,350,816	31%	\$	18,276
Public Service	\$		S		S	1,922,484		1,233,621	\$	1,825,671	5%	\$	34,293
Academic Support	S		S		\$		-			1,922,946	5%	\$	462
Student Services	S		S		\$			1,586,356	\$	1,992,488	6%	\$	203,648
Institutional Support	S		S	, , , , , , ,	\$		-	4,170,523	\$	5,187,211	14%	\$	(237,854)
Operations/Maintenance	S	-,	S	-,,	S	.,,	-	5,184,241	\$	7,629,312	21%	\$	221,174
Scholarships/Waivers	S		S		-	2,691,503	-	2,022,078	\$	2,756,152	8%	\$	64,649
Transfers 4	S	-,,			\$	2,694,507		2,399,314	\$	2,734,507	8%	\$	40,000
Totals		-11-1-	\$		\$	1,110,459	-	868,085	\$	749,055	2%	\$	(361,404)
7 0 5010	- 4	35,468,290	2	38,365,858	\$	36,164,914	\$	26,900,779	\$	36,148,158	100%	\$	(16,756)
Income Category										1			
State Appropriations ¹	s	10 074 007			_								
Tuition, Incidental & Mandatory Fees ²	-			19,274,087	\$	19,856,087	\$	16,546,740	\$	19,856,087	55%	\$	-
Interest Income	5	14,896,931		14,975,328	\$	15,005,863	\$	14,167,083	\$	14,968,736	41%	\$	(37,127)
Indirect Costs	\$	50,000	\$		\$	68,000	\$	390,632	\$	150,000	0%	\$	82,000
Sales and Services	\$	422,000	S		\$	420,000	\$	227,324	\$	315,000	1%	\$	(105,000)
Other Sources	S	47,000	\$,	\$	31,000	\$	29,401	\$	21,000	0%	\$	(10,000)
Transfer Revenues	\$	278,272	\$		\$	283,964	\$	257,893	\$	237,335	1%	\$	(46,629)
Fund Balance	\$	500.000	\$ \$		\$	-	5		\$	100,000	0%	\$	100,000
Totals	S			35,511,537	\$ \$	500,000	\$	21 212 522	\$	500,000	1%	\$	•
	-	33,400,230	-	33,311,337	3	36,164,914	\$	31,619,073	\$	36,148,158	100%	\$	(16,756)
Expenditure Category													
Salaries/Wages	S	17,580,758	•	16,342,703		47.040.547		40.000					
Fringe Benefits 3	S				\$	17,813,517	\$	13,649,067	\$	18,041,714	50%	\$	228,197
Student Labor	\$	5,961,857 206,043	S	-,,000	\$	6,359,830	S	4,633,941	\$	6,888,556	19%	\$	528,726
Subtotal Personnel	\$	23,748,658		130,637 26,196,436	\$	184,188	\$	99,717	\$	134,068	0%	\$	(50,120)
	Ψ	23,740,030	4	20,190,436	\$	24,357,535	\$	18,382,725	\$	25,064,338	69%	\$	706,803
Equipment Purchase	S	94.939	s	309,144	s	104 163		407.000					
Contractual Services	\$	3,586.027	S	,	S	104,163	S	127,266	\$	92,528	0%	S	(11,635)
Travel	S	729,822	S	,	S	3,700,637 724,138	\$ S	2,870,833	\$	3,635,713	10%	\$	(64,924)
Consumable Supplies	\$	404,966	S	434,737	\$ \$	428,583	\$	450,485	\$	739,605	2%	\$	15,467
Other Costs	\$	1,830,379	S	1,451,316	\$	2,039,107	\$	363,927 862,728	\$	412,024	1%	\$	(16,559)
Utilities/Communications	\$	983.441	S	849.037	\$	940.965	5		\$	1,794,310	5%	5	(244,797)
Scholarships/Waivers	\$	2,720,986	S	2,525,587	S	2,759,327	\$	585,898	\$	926,078	3%	\$	(14,887)
Transfer Out 4	\$	1.369.072	S		S		-	2,388,833	\$	2,734,507	8%	\$	(24,820)
Subtotal Operations	\$	11,719,632		12,169,422	\$	1,110,459 11,807,379	\$	868,085	\$	749,055	2%	S	(361,404)
GRAND TOTALS	\$	35,468,290		38,365,858	S		·	8,518,054	\$	11,083,820	31%	\$	(723,559)
	_	30,700,230	4	20,203,038	- 3	36,164,914	\$	26,900,779	\$	36,148,158	100%	\$	(16,756)

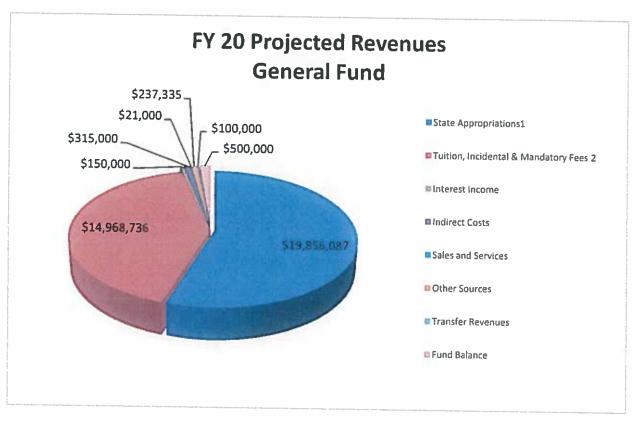
Notes:

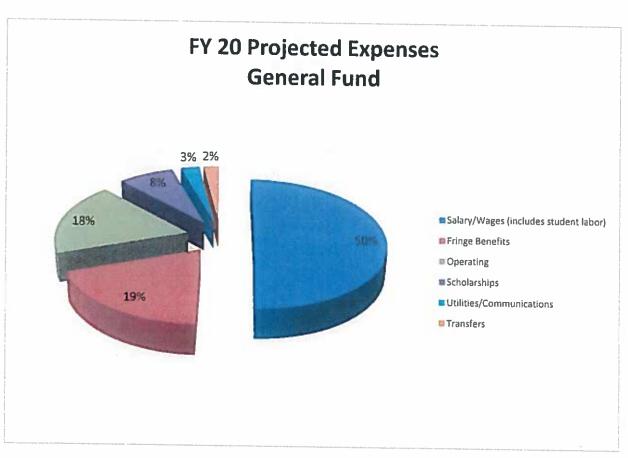
¹ State Appropriations is based on FY19 actuals (adjusted by the standard 3% Governor's Reserve).

² Tuition and Incidental fees are based on 57,712 credit hours.

³ Fringe benefits are calculated at 37.5% of salaries (across all funds).

⁴ Transfer out reflects \$300,000 to ORM for base amount, \$205,120 to Plant for DNR Loan repayment and \$243,935 to Restricted for IDC.





FISCAL YEAR 2020 AUXILIARY FUND BUDGET

Functional Category		FY 18 Budget		FY 18 Actuals	Bu	FY 19 dget Request	as	FY 19 Actuals s of 4/30/19	Bu	FY 20 dget Request	%	F	DIFF in Y 20 to 19
Institutional Support	S	2,998,379	s	3,194,142	\$	3,325,785	S	2,569,225		2 442 455	100/		
Operations/Maintenance	S	1,273,988	S	1,338,910	S	1,359,343	5	1,070,947	S	3,412,188	46%	\$	86,403
Scholarships/Waivers	S	365,170	S	326.858	S	311,171	S		\$	1,488,808	20%	\$	129,465
Transfers 3	\$	2.254.161	5	3,252,295	S		-	313,843	\$	314,753	4%	\$	3,582
Totals	S	6,891,698	S	8,112,204	S	2,252,909 7,249,208	\$	2,215,871 6,169,885	\$	2,252,909	30%	\$	-
	_	0,000,000		0,112,204		7,245,200	-	0,109,665	3	7,468,658	100%	\$	219,450
Income Category									Y .				
Residence Hall Revenue 1	S	3.314.195	s	3,989,541	s	3,416,763	5	3,806,011	\$	3,651,112	4007		
Board Revenue 2	5	2,703,470	S	3,216,257	s	2,846,150	\$			(Marine Shrinan America)	49%	\$	234,349
Auxiliary System Appropriation	S	653,888	\$	640.802	\$	641,545	э 5	3,083,520 588,551	\$	3,042,841	41%	\$	196,691
Sales & Service	\$	198,500	S	210.035	\$	173,750	5		\$	600,205	8%	\$	(41,340)
Facility Rentals	S	21.645	Š	21,425	\$	21,000	\$	127,009	\$	164,500	2%	\$	(9,250
Transfer Revenues	S	21,043	S	21,423	\$	150,000	5	25,136	\$	10,000	0%	\$	(11,000
Other Revenue	\$	_	Š	5,160	\$		S	620	\$		0%	\$	(150,000)
Totals	Š	6,891,698	Š	8,083,220	S	7.249.208	\$	7,630,847	\$	7,468,658	0% 100%	<u>\$</u>	
	_		Ť			1/2-10/200	<u> </u>	1,000,041	-	7,408,036	100%	3	219,450
Expenditure Category													
Salaries/Wages	S	416.363	\$	350.950	\$	532,967	S	347.050	\$	494,913	70/	•	(00.054)
Fringe Benefits	S	137,399	Š	131,148	s	186.539	S	144,223	\$		7%	\$	(38,054)
Student Labor	S	39,747	Š	23.344	\$	39,747	S	7.855	5	185,593 39,747	2%	\$	(946)
Subtotal Personnel	\$	593,509	\$	505,442	\$	759,253	\$	499,128	\$	720,253	1%	\$	(39,000)
Equipment Purchase	S	5,940	S	12,543	S	4.445		44.500					,,,
Contractual Services	S	2,729,323	S	3.005,285	-	4,440	S	11,589	S	4,440	0%	\$	-
Travel	S	2,729,323	S	2,774	S	2,926,128	5	2,497,885	\$	3,055,193	41%	S	129,065
Consumable Supplies	S	37.085	S	,	5	2,000	5	2,297	5	1,500	0%	5	(500)
Other Costs	5	163.784	\$	52,052	S	18,342	5	12,199	\$	18,042	0%	\$	(300)
Utilities/Communications	S	740,726	5	162,211	\$	162,535	S	11,884	\$	242,579	3%	\$	80,044
Scholarships/Waivers	S	365,170	S	790,320	S	812,430	\$	605,188	\$	858,989	12%	\$	46,559
Transfer Out 3	\$		-	329,283	\$	311,171	\$	313,843	\$	314,753	4%	\$	3,582
Subtotal Operations	\$	2,254,161 6,298,189	\$	3,252,295	\$	2,252,909	\$	2,215,871	\$	2,252,909	30%	\$	-
Subtotal Obelations	3	0,298,189	\$	7,606,762	\$	6,489,955	\$	5,670,757	\$	6,748,405	90%	\$	258,450

Notes:

^t Room revenue is based on average occupancy, 917 in the Fall and 755 in the Spring.

² Board revenue is based on average plan participation levels, 962 in the Fall and 791 in the Spring.

Transfer out reflects payments made for principal and interest payments on revenue bonds (2007, 2015A and 2015B) and transfers to the Plant Fund.

